

Coffee Talk A Health Industry Seminar Series





Parameters and Pitfalls of Patient Discharge and Alternate Level of Care

Jesstina McFadden jmcfadden@millerthomson.com 416.595.2900 Kristen Vandenberg kvandenberg@millerthomson.com 416.595.7934

Agenda

- 1. Legal framework
- 2. Common pitfalls
- 3. Tools



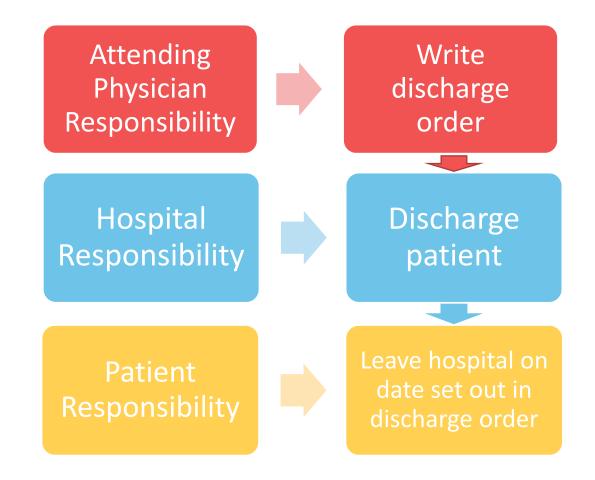
Public Hospitals Act (PHA) – Reg 965

- Public Hospitals Act and Regulation 965 thereunder establish the legal requirements for admission and discharge to a public hospital in Ontario
- Admission:
 - No person shall be admitted to a hospital as a patient except on the order or under the authority of a physician, registered nurse in the extended class (RN(EC)), midwife or dentist who is a member of the hospital's professional staff (s. 11(1))
 - No physician, RN(EC), dentist or midwife shall order the admission of a person to a hospital unless, in their opinion, it is clinically necessary that the person be admitted (s. 11(2))
 - Authority to admit is subject to the granting of admitting privileges by the Board of the hospital

Regulation 965 - Discharge

- **16.** (1) If a patient is no longer in need of treatment in the hospital, one of the following persons **shall make an order** that the patient be discharged and communicate the order to the patient:
 - 1. The attending physician, registered nurse in the extended class or midwife or, if the attending dentist is an oral and maxillofacial surgeon, the attending dentist.
 - 2. A member of the medical, extended class nursing, dental or midwifery staff designated by a person referred to in paragraph 1.
 - (2) Where an order has been made with respect to the discharge of a patient, the hospital shall discharge the patient and the patient shall leave the hospital on the date set out in the discharge order.
 - (3) Despite subsection (2), the administrator **may** grant permission for a patient to remain in the hospital for a period of up to twenty-four hours after the date set out in the discharge order.

Discharge (as described by PHA)





Discharge – The Reality

- Discharge subject to a complex legal and regulatory framework that includes:
 - Canada Health Act, Commitment to the Future of Medicare Act and Health Insurance Act
 - Health Care Consent Act
 - Long-Term Care Homes Act
 - Retirement Homes Act
 - Local Health System Integration Act
 - Ministry policies and directives
 - Direction from LHIN

. . . The Reality

In addition to PHA, discharge from hospital is contingent on:

- Common law responsibility to discharge to a safe discharge environment
- Consent, where discharge is to certain environments (i.e. long-term care, retirement home)
- Resource availability and constraints, including alternative settings (transitional, LTC, hospice, supportive housing, etc.), bed availability, home and community support services

Alternate Level of Care (ALC)

- Increasing number of patients in hospital who are "ALC"
- "When a patient is occupying a bed in a hospital and does not require the intensity of resources/services provided in this care setting (Acute, Complex Continuing Care, Mental Health or Rehabilitation), the patient must be designated ALC at that time by the physician or her/his delegate. The ALC wait period starts at the time of designation and ends at the time of discharge/transfer to a discharge destination (or when the patient's needs or condition changes and the designation of ALC no longer applies)"

- Provincial ALC Definition



... ALC

- Ministry definition intended to ensure accurate and timely data on patient waiting in hospital for ALC as part of provincial Wait Times Strategy
- Sometimes confused with "Complex Continuing Care" or "Chronic Care" (CCC) designation under the Health Insurance Act
 - CCC triggers requirement for hospital to charge and patient to pay a co-payment where, in the opinion of the attending physician, the patient requires chronic care and is more or less permanently resident in a hospital or other institution (HIA - Regulation 552, s. 10)



Rights and Obligations - Patients

- The right to a hospital bed as long as he or she requires hospital treatment
- In considering discharge options, the right to choose a bed in a preferred facility
- Hospitals cannot require or force patients to comply with discharge planning nor can hospitals require an individual to accept any LTC placement



Rights and Obligations - Hospitals

Systems obligations to:

- Ensure every patient receives the care and services that meet his or her needs
- Ensure that each hospital bed is used for the benefit of the community
- Develop plans for appropriate and timely discharge of patients
- Establish policies and systems to ensure the appropriate use of resources



Rights and Obligations – Hospitals

Patient-Specific:

- Timely discharge of patients who are no longer in need of treatment in the hospital
- Need to be able to enforce discharge order in compliance with legislative requirements
- Authority to charge patients for services rendered where patient is uninsured

Common Issues

- Discharge issues are fact-specific and often complex
- Generally will fall in one (or more) of 3 categories:
 - Refusal to engage in discharge planning process
 - 2. Lack of safe discharge environment
 - 3. Refusal to leave hospital in accordance with discharge order



Response

- Hospital response to discharge issue must be compliant with applicable legal and regulatory requirements
- Increasing level of scrutiny
- May be subject to challenge patients/ family may engage patient advocate, legal counsel or complain to oversight/regulatory authority



Pitfalls – Discharge Planning & Communication

- Need to ensure that you are dealing with the correct person(s)
 - Capable patient
 - Authorized substitute decision-maker where patient is incapable - who is SDM may depend on decision (e.g. health care, shelter vs. financial)
- Where Power of Attorney or Guardianship is in place – confirm documentation
- Practical begin discharge planning early (at or before admission)

Pitfalls – Discharge Order

- Triggers hospital's legal authority to effect discharge – must be in place for hospital to act
- Physician/RN(EC)/Midwife/Dentist = "gatekeeper"
 - Discharge is a clinical decision where criteria for discharge met – required to write discharge order and communicate it to patient
 - Also responsible to determine parameters for patient discharge incl. safe discharge environment
 - Multidisciplinary team may provide input/support

Pitfalls - Consent

- No requirement for patient/SDM consent to "discharge"
- Health Care Consent Act requires consent to treatment (regardless of setting), admission to care facility (i.e. LTC), personal assistance services (in LTC)
- Long-Term Care Homes Act and Retirement Homes Act – requirements for consent to admission

Pitfalls – Discharge Destination

- Discharge to "home" does not require consent
- "Home" = where patient lived prior to admission incl. LTC, retirement home or other facility
- LTC/retirement home cannot simply refuse to take back – this would constitute discharge from facility and be subject to own legal requirements

... Discharge Destination

- Where discharge to "home" is not appropriate explore all appropriate discharge options
- Where LTC is appropriate option cannot legally force patient/SDM to choose any particular home but can encourage to maximize choices



Pitfalls – Charging for Services

- Distinction between CCC co-payment and daily uninsured rate (per diem)
- Hospital obligated to charge co-payment where patient designated CCC in accordance with HIA
- Where discharge order has been written and patient discharged but refuses to leave – patient becomes uninsured pursuant to the HIA and thus subject to per diem for bed
- Includes when patient declines available LTC bed from among facility choices



Tools

- Clear, public-facing policies or processes
 - Consider addressing admission and discharge together
- Should address:
 - Criteria for admission/discharge
 - Discharge planning and process including roles and responsibilities
 - Discharge destination
 - Enforcement of discharge obligations
 - Dispute resolution (resources and processes)
- Need to align with other related policies and procedures (e.g. ALC)



... Tools

Internal processes and flow charts

- Set out roles/responsibilities of various key individuals
- Steps to be followed
 - e.g. ALC → LTC Processes / LTC Consult Process, Non-Compliance with Discharge Planning Process
- Mechanisms for identifying issues and resolving disputes

... Tools

- Processes for communication with patients
 - Must be consistent with legal and regulatory responsibilities
- "Templates" can be helpful for initial, up-front communications
- Where patient-specific, tread carefully
 - Increased legal risk seek legal counsel



...Tools

Useful tools:

- Letters:
 - Discharge planning conference notification
 - Discharge expectations
 - Co-payment notification
 - Non-compliance with discharge policies
- Information sheets:
 - Discharge obligations
 - Transfer to LTC facilities
- Patient specific correspondence where issues arise needs to be specific to the patient and circumstances

Risk Management Strategies

- Balance between patients' rights and systems management of hospitals
- Introduction of education programs for patients and families
- Implementation of patient flow policies



Questions?

Jesstina McFadden

jmcfadden@millerthomson.com

416.595.2900

Kristen Vandenberg

kvandenberg@millerthomson.com

416.595.7934

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